# Annual Impact Report 2022–2023



# HAPPY LIVES HERE

# **By the Numbers**



# A Message to Our Supporters

#### Dear Friends,

Serving Seniors has been a beacon of hope for San Diego's low-income seniors for over half a century. What started as a humble operation has evolved to meet the increasingly complex needs of our community's older adults. Much has changed over the past five decades, but throughout our journey, we have kept our clients at the center—honoring their dignity and offering practical care at every turn.

Over this past year, Serving Seniors made good on our promise to tackle the biggest threat to health for lowincome seniors: stable housing. Our groundbreaking 2021 Needs Assessment gave us a clear path forward, revealing the challenge of older adult homelessness and effective, humane solutions. In FY23, we took action, implementing a range of innovative programming to address San Diego's growing senior homelessness problem. We did this on several fronts to ensure unhoused seniors received age-friendly care and to prevent seniors from becoming homeless for the first time. Although, at times, the task felt daunting, we are making an impact and seeing results (page 6). The crisis is far from solved, yet we remain fortified by our clients, whose resilience and strength keep us going. As one Wellness Center client powerfully stated, *"I'm homeless but not broken because of you."* 

While we made significant strides in housing, we remained persistent in our mission to meet the immediate needs of seniors in poverty. In the last fiscal year, Serving Seniors served more than 1.1 million nutritious meals (page 7), provided over 19,000 health and case management visits (page 9), and opened the doors to our fourth housing residence (page 4).

As we reflect on the significant accomplishments and breakthroughs we made, we are deeply grateful for your partnership, which has transformed the lives of our clients. Thank you for everything you do to help San Diego's low-income seniors. Together, we are creating a brighter and healthier future for San Diego's seniors.

#### With gratitude,



Mary Gendron

Mary Gendron Chair, Board of Directors



Paul Downey President & CEO

# **Housing Matters**

Housing matters. Seniors need to have housing to take care of their health. It's that simple. That's why this past year, Serving Seniors advanced several initiatives designed to address the root causes of senior homelessness outlined in our groundbreaking Homelessness Needs Assessment. San Diego seniors need housing solutions now, and we're pleased to report on the concrete actions taken on their behalf.

### **Bridge Shelter**

Seniors need shelter environments that can accommodate their age-related needs. In December 2022, Serving Seniors teamed up with the City of San Diego to open and operate **Seniors Landing Bridge Shelter**, a 33-room non-congregate facility and the region's first shelter dedicated to older adults experiencing homelessness.

125

55

an Love

### **Shallow Rental Subsidies**

Small, monthly rent subsidies are one of the most effective and economical ways to avoid evictions and prevent senior homelessness. Thanks to transformational grants from Community Congregational Development Corporation (CCDC) and the Lucky Duck Foundation, Serving Seniors provides rental subsidies and case management services to low-income seniors paying 60% or more of their monthly income towards rent.

# **Growth and Making a Difference**

# Seniors must have a safe place to call home—a home they can afford and nurtures community.

That's why Serving Seniors is committed to developing affordable housing for low-income seniors.



On November 14, 2022, Serving Seniors celebrated the grand opening of our fourth affordable housing residence, Harris Family Senior Residence, in City Heights. This brand new 117-unit complex, named in honor of our philanthropic investors, the Harris Family, features one-bedroom/onebath apartments with full kitchens and includes onsite social services, a community garden, fitness classes, and social activities.

Serving Seniors marked this momentous occasion with a ribbon-cutting ceremony alongside our incredible supporters, Chelsea Investment Corporation and Price Philanthropies, and San Diego Mayor Todd Gloria.





# Nutrition

At Serving Seniors, a meal shared in the company of friends can make all the difference for senior health. That's why the Serving Seniors' Senior Nutrition Program is still the beating heart of our mission and central to our innovative model of wraparound care. Served at congregate dining sites throughout San Diego County and delivered to the doors of homebound seniors, our nutritious meals are a lifeline of sustenance for seniors living in poverty. Our meals keep seniors nourished and connected to a

caring support network.

## FY23 Highlights

- Surpassed 17 million meals served.
- Opened a new congregate dining site in Imperial Beach.
- Increased congregate dining participation by 93%.

# By the Numbers

Seniors Fed 6,653

Improved food security for 73%

Increased knowledge of nutrition and healthy eating habits for 74%

Total Meals Served 1,145,899

Home-Delivered & To-Go Meals 735,955

Congregate Meals 115,028

Frozen Meals **294,916** 

### **Meet R'Lorraine**

R'Lorraine has been experiencing homelessness well before the summer months. With no stable place to take shelter, her energy and resources were depleted. The heat made it worse, and she recalled her friend telling her about the Gary & Mary West Senior Wellness Center. It felt like it was time to see what this place had to offer.

R'Lorraine arrived at the Wellness Center and what she found went beyond her expectations. From the welcoming nature of the staff to the sense of safety she'd been missing, R'Lorraine felt like she was part of a family. She couldn't believe a place like this existed and now she comes to the Wellness Center every day to escape.

While the building provides shelter itself, R'Lorraine has found more inside the walls of Wellness Center to be thankful for. She is now able to enjoy two meals a day in our congregate dining room, which has given her back energy she didn't have before. The meals restored her spirit and provided her the physical uplift she desperately needed.



# Health and Social Services

#### Every day in our community, low-income seniors

struggle to access care and the social support vital to

healthy living. Seniors in poverty suffer higher rates of disabilities and untreated chronic illnesses and risk losing their independence without assistance. That's why Serving Seniors' team of health educators and social service case managers delivered a range of supportive services at sites across San Diego County, providing health education, vitals checks, benefits access, emergency assistance, and other forms of care that kept seniors healthy

### and independent.

### FY23 Highlights

- Established health education partnerships with Scripps Health and Sharp Healthcare.
- Partnered with the County and Live Well San Diego to host Love Your Heart events at all our sites, providing free blood pressure checks and heart health education.

### By the Numbers

Health and Social Service Visits **19,426**  Seniors Served 2,375

#### **Outcomes Achieved**

Gained access to community resources

73%

Excellent or good health reported by

71%

Ability to successfully manage their health

**91%** 

### **Meet Robert**

When Serving Seniors first spoke to Robert, 78, he was living in a skilled nursing facility and very much wanted to return home. Disabled and without family, he knew he needed help. After 16 months, Robert finally returned to his apartment downtown and immediately contacted his Serving Seniors case manager for support. He was set up with home-delivered meals and connected to a health educator for a primary care doctor referral.

When our health educator followed up by phone the next day, Robert reported that he had fallen but was "OK." Robert requested someone check in on him several times a week while he adjusted to being back on his own. In the meantime, our case manager worked to identify support services so that he could live independently.

When Robert's case manager visited, she discovered his fall was much worse than he had initially reported. Robert severely injured his head and arm. Our health educator sprang into action, booking an appointment with his doctor and advocating for him to be seen by a specialist. Robert ended up needing X-rays, a cast, and ongoing treatments. Meanwhile, our case manager secured 61 hours of in-home care so Robert could recover at home.



# Enrichment and Activities

#### An active lifestyle and social connection are

essential for our health, especially for older adults. Sadly,

low-income seniors often miss out on this critical part of wellness because of economic constraints and isolation. That's why Serving Seniors hosted over 1,000 activities and enrichment opportunities last year that gave low-income seniors valuable opportunities to move, learn, play, and enjoy life to the fullest—all while making lasting connections.

### FY23 Highlights

- Introduced new fitness classes, including Zumba, Bone-building, and Cardio Drumming.
- Partnered with the County of San Diego to build senior gardening programs at housing sites.
- Hosted two major cultural events for the Chinese community: the Moon Festival and Chinese New Year.

### By the Numbers

Activities provided 1,014

# Average number of seniors participating each month

1,022

Improved social connection for 75%

# **Meet Terrie**

A regular at our Gary and Mary West Senior Wellness Center, Terrie is the first to raise her hand and participate in Serving Seniors' activities and events. A previous contestant on Senior Idol, Terrie entertained the crowd with her energetic lip-syncing and dancing performance.

But her real passion is art. When she heard Serving Seniors' Senior Art Contest Artopia was back this year, she quickly got to work, creating a masterpiece from her heart. "I worked really hard on this," Terrie said. "It took me almost four months to finish it."

#### "This painting represents the story of my life," Terrie said. "I have where I live on here and even the Wellness Center."

After the Artopia Art Gallery closed, winners were announced for photography, hand-created, and painting/drawing categories. As the Award Ceremony began, Terrie sat there nervously hoping her name would be called. Suddenly, it was time for the Painting/Drawing winner to be announced.

"The winner is Terrie!", the MC announced and Terrie suddenly froze, tears of joy running down her face.

"I'm just so happy," Terrie said. "I'm hoping to have my art displayed in a city of San Diego building."



# Volunteers

Volunteers are at the heart of everything we do.

Whether serving meals to our clients at dining sites or joining

seniors for a walk around the block, Serving Seniors' volunteers bring our mission to life every day. In FY23, our volunteers became more engaged than ever, finding new ways to enrich our clients' lives—teaching seniors to play chess, educating clients about exotic locations around the globe, or hosting a coloring class, just to name a few. These generous individuals and groups' extraordinary dedication and service make a world of difference to our clients.

### FY23 Highlights

Serving Seniors' new Senior Volunteer Ambassador Program offered monthly training and communitybuilding exercises that encouraged volunteerism among our clients—helping lowincome and unhoused clients find hope and a purpose.

### By the Numbers

Volunteers 1,209

Source: Independent Sector: 2022 Value of Volunteer hours in California is \$37.32. Corporate & Civic Volunteer Groups  ${f 53}$ 

Volunteer Hours 17,747

# **Our Supporters**

Thank you to the generous individuals, foundations, and corporations who made our work possible with their gifts to Serving Seniors during FY23 (July 1, 2022 – June 30, 2023).

#### \$100,000+

Anonymous James Silberrad Brown Foundation Community Congregational Development Corporation (CCDC) Esther Fischer Neal and Marge Schmale May & Stanley Smith Charitable Trust Gary and Mary West Foundation

#### \$50,000 - \$99,999

Hervey Family Non-Endowment Fund at The San Diego Foundation Life Science Cares Price Philanthropies Foundation The Shiley Foundation US Bank

#### \$25,000 - \$49,999

Alliance Healthcare Foundation Alumbra Innovations Foundation Becton Dickinson – BD Mary Gendron and Craig Perkins Jori Potiker Lowell and Julie Potiker Qualcomm San Diego Seniors Community Foundation Josiah and Abbie Sand Trust Estate Carole and Jerry Turk Donna Van Ert

#### \$10,000 - \$24,999

Anonymous Rob Borthwick and Lee Parnell The Elizabeth Lowen Fund Doug and Rosanna Forsyth Samuel H. French and Katherine Weaver French Fund The giv4 homelessness Fund of the Jewish Community Foundation

Grossmont Healthcare District Fred and Alicia Hallett Grace Hawkes Hyder Property Management Professionals Intuit Sydney and Brian Johnson Nordson Corporation Foundation Eric and Kathy Olsen Omaha Community Foundation Pacific Western Bank Allison and Robert Price Family Foundation RCP Block & Brick Inc. **TRIO Community Meals** Neal and Carol Vandewalle Wells Fargo Foundation Perry and Ann Wright

#### \$5,000 - \$9,999

Anonymous Dennis Arriola and Janet Winnick Deb and Todd Barrett **Benefit Pro Insurance Services** John Bentley Margaret L. and Sharon Boyce Trust Leslie and Clint Bruce **ConocoPhillips** Lisa and Chris Damore Del Mar Healthcare, Inc. Lina Ericsson Michael and Renee Finch The Grant Family Fund Martha Guy and Charlie Hoge **Richard and Genevieve Harris** HomeStreet Bank Michael and Dawn House Steve Koura **KPMG LLP** Mothers and Daughters Club Assisting Philanthropies (MADCAPS)

Larry and Fran Marchesini Mary Lee McNaughton Charles and Susan Muha Oceanside Community Foundation Ken and Linda Olson Arlene and Ron Prater Gerald and Christa Reynolds **Randall Sanner** Jim and Kelly Sikora Slalom Tim and Jennifer Sutton Robert and Ellen Svatos Kathryne and Richard Thorpe Nancy L. Vaughan Kris and Fran Virtue Morgan and Brenna Wood

#### \$2,500 - \$4,999

Anonymous Gloria Banuelos and John Comito Sheila Baran and Larry Fadden William and Jennifer Beamer Fllen Benkle Robert and Lois Bernstein Best, Best & Krieger LLP Susan Boyle and Gary Sanders Barbara Brown California Bank & Trust Molly Cartmill Clearinghouse CDFI Joy Delman and Pete Elkin Julie DeMeules Kelly Doody Cynthia Fatica Carole Finch Samuel I. and John Henry Fox Foundation Edith and David Glassey **GLD** Housing Frank Graff Elizabeth Keadle Christian and Autumn Kelly

Shirley King and Arthur Olson Divya and Shawn Koura John Krakauer Charitable Trust Matthew and Joanna Larson

#### \$1,000 - \$2,499

Theresa Acerro Albertsons Companies/Vons Foundation Allianz Global Investors Jennifer Allyn and Eric Ganci Anonymous Steven Ashelin Meredith Barnes Barona Band of Mission Indians Mike and Jenn Bennink Carla Bock Joel and English Bryant **Thomas Burns** Kimberly Butterwick and Jonathan Scheff Christina Cameron Don Cameron Dinah Lee Carl Cavignac & Associates Marsha Chadwell The Conrad Prebys Foundation Alberto Cortes Daniel B. Crabtree Roy E. Crummer Foundation Gary and Teresa Da Prato Chris and Valerie Day Paula De Sousa and Mark Roach Wallace and Linda Dieckmann Steve Donnelly Paul Downey and Mary Curran-Downey Susan Dube Mitchell and Julie Dubick Bob and Peg Eddy William Eiffert and Leslie Hodge Jason and Christine Eldridge Greg Evans K.S. Farr and Donald Berkebile Barbara Fryer and Robert Dighello Ron and Rosalie Gerevas Hank and Jenny Goodman Jeff and Suzy Hall David Harris Michael and Cindi Harris Sally Harris

Gwenmarie Hilleary Andrew and Rebecca Howat Tracy Hudson Stephen Huemmer Matthew and Erin Huls Dale Isaacs Nora Jaffe Kent Johnson and Gina Purlia Johnson Mel and Linda Katz Judith Kay and Paul Towsley Julia Kelety Michael and Patricia Kelly Josephine Kiernan Mary King Tamera Kohler Richard and Barbara Kurz La Jolla Quaker Meeting George and Carol Lattimer The Leigh Tison Charitable Trust Jack and Judy Leshefka Diana Long Joni Low John Marino Greg and Julianne Markow Nancy Marlin Carl and Mary Anne Mathewson Michelle Mazzoni David McBride John and Claire McCombs Harry and Kari McCulloch Christine McFadden James and Barbara McKown Lois Navolt and Alan Vigeant Robert and Barbara Nelson Beth Newton Rodney Omandam and Michael Schmitt Ryan Perkins and Elissa Barone Janace Pierce Glenn Pitsenbarger Timothy and Josi Pittrizzi Richard Rachel and Annette Lau lain Reilly Dave Ricks N.J. Rodi Patricia Roscoe Heather Rosing and Scott Carr Kenneth and Sari Rudy

San Diego Chinese Women's Association (SDCWA) San Diego Downtown Breakfast **Rotary Club** San Diego Gas & Electric (SDG&E) San Diego Gulls **Bonnie Sattler** Sue Schaffner Sam Sherman **Rick and Shari Smith** Rudy and Tracy Spano **Allison Stewart** Scott Strauss Sundt Foundation Gloria Taylor UCSD Richard and Joy Vaccari Jonathan and Nicole Van de Leuv Vien and Scott Walker Lisa Walters-Hoffert Howard and Jo Weiner Craig and Carol Whitwer **Rosa Williams** Nancy Wilson David Workman Tom and Gretchen Yager Sharon Lawrence and Darin Boles George and Janice Muller Fund Steven and Cynthia Nelson Elaine M. Phillips Arthur P. & Jeanette G. Pratt Memorial Fund **Richard Heath & Associates** SANDAG Deborah Senkier and Joel Greenberg Martha Shively Danielle Strazzo Jill Sumner Jennifer Tsoulos University Christian Church Stephen and BJ Utgard Via Healthcare Consulting Anne Wilson Katy Young ... and many others!

Please accept our apologies for any inadvertent misspelling, omissions, or errors in this listing. Please contact Kaia Hill at kaia.hill@servingseniors.org or (619) 487-0701 so we can make the corrections. Thank you!

# **Financials** Statement of Financial Position

### Assets

### **Current Assets**

Cash & cash equivalents	\$5,129,317
Investments	\$1,682,874
Grants receivable	\$2,030,986
Accounts receivable—related parties, net	\$198,300
Other receivable	\$14,931
Pledges receivable	\$192,105
Rent receivable	\$13,917
Accrued interest receivable	\$11,513
Prepaid expenses and other	\$291,375
Total Current Assets	\$9,565,318

### **Liabilities and Net Assets**

### **Current Liabilities**

Total Current Liabilities	\$907,566
Current portion of mortgage payable	\$59,860
Current portion of operating lease liability	\$8,076
Deferred revenue	\$38,966
Other liabilities	\$102,669
Accrued paid time off	\$262,537
Tenant security deposits	\$28,800
Payroll & related liabilities	\$132,954
Accounts payable	\$273,704

### **Noncurrent Assets**

Total Noncurrent Assets	\$32,038,553
Beneficial interest in endowment funds	\$8,670
Investments restricted for endowment	\$750,000
Investments in limited partnerships	\$270,846
Operating lease right-of-use asset, net	\$44,326
Land, building & equipment, net	\$27,569,854
Notes receivable, net	\$2,964,705
Restricted reserves	\$430,152

### **Noncurrent Liabilities**

Notes payable	\$2,200,000
Operating lease liability, net of current portion	\$36,244
Mortgage payable, net of current portion	\$1,398,572
Accrued interest payable	\$9,070
Total Noncurrent Liabilities	\$3,643,886
TOTAL LIABILITIES	\$4,551,452
Net Assets	
Without donor restrictions	
Undesignated	\$32,939,430
Board designated	<u>\$2,369,890</u>
Total net assets without donor restrictions	\$35,309,320
With donor restrictions	
Purpose restrictions	\$471,094
Time restrictions	\$513,335
Perpetual in nature	<u>\$758,670</u>
Total net assets with donor restrictions	\$1,743,099
Total Net Assets	\$37,052,419

#### **TOTAL ASSETS**

\$41,603,871

TOTAL LIABILITIES AND NET ASSETS\$41,603,871

## **Statement of Activities**



### **Revenue, Support and Gains**

Government Grants	\$8,662,733
Contributions	\$2,211,227
Housing	\$1,690,594
In Kind Contributions	\$610,200
Other Income	\$136,316
Special Events	
Special events revenue	\$686,639
Less cost of direct benefits to donors	(\$70,000)
Special events revenue, net	\$616,639
Donations from seniors served	\$100,225
Laundry & Vending Income	\$1,831
Rental income	\$653,401
Investment Income	\$3,533,714
Total Revenue, Support and Gains	\$18,216,200



### **Expenses**

Program Expenses			
Nutrition Program	\$8,109,062		
<ul> <li>Health &amp; Social Services</li> <li>Housing Development &amp; Facility Support</li> <li>Rent and Real Estate</li> <li>Total Program Expenses</li> </ul> Supporting Services	\$2,655,278 \$1,307,499 \$955,399 <b>\$13,027,238</b>		
		Management & General	\$919,398
		<ul> <li>Fundraising</li> <li>Total Supporting Services</li> </ul>	\$995,378 <b>\$1,914,376</b>
		Change in Net Assets	\$3,274,786
Net Assets at Beginning of Year	\$33,777,633		

\$37,052,419

# How Will You Leave Your Legacy?

Leaving a bequest to Serving Seniors ensures that at-risk and homeless adults receive life-saving services in the future. Your legacy will make this happen.

> The following suggested bequest language may help you and your professional advisor plan a meaningful gift so seniors live happy and healthy lives.

If you are considering making a bequest of a percentage of your estate to Serving Seniors, we recommend the following language:

"I hereby give, devise, and bequeath \_\_\_\_\_\_ and No/100 dollars (\$DOLLARS) to Serving Seniors, a nonprofit organization located at 525 14th Street, Suite 200, San Diego, CA, 92101, Federal Tax ID #95-2850121, for Serving Seniors' general use and purpose."

For more information on including Serving Seniors in your estate planning, please contact Dave Ricks at (619) 487-0734 or dave.ricks@servingseniors.org.

# What is the Legacy Circle?

The Legacy Circle is a very special group of supporters who have named Serving Seniors in their estate plan. Serving Seniors realizes that Legacy Circle members have choices when making their charitable contributions, and we are deeply honored and grateful that they have selected Serving Seniors as a member of their "family" in their estate plan. The following donors have joined the Legacy Circle and we thank them for their impactful generosity.

Barbara Brown Leslie Bruce Tana and Dan Cleaves Kate Engler Dale and Don Goldman Charlotte Jensen

Arlene and Ron Prater Martha Shively Marge and Neal Schmale Kathryne and Rich Thorpe Mark Sweeney Nancy Vaughan



Barbara Brown included Serving Seniors in her estate plan because "They are frugal on how donor dollars are spent, which benefits more seniors. They are continually supporting older adults in a multitude of ways, including getting them off the streets."was an easy decision for me to make."



Mark Sweeney says "What they have accomplished over the years in building the organization into what is today, to me, is truly remarkable. Making Serving Seniors a major beneficiary of my Trust was an easy decision for me to make." FY24 Board of Directors

Mary Gendron, Board Chair Community Volunteer

**Bobby LaCour, Finance Chair** Aldrich CPAs + Advisors

Joni Low, Governance Chair Community Volunteer

Matthew Strauss, Philanthropy Chair Feuerstein, Murphy & Beals, LLP

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> **Deb Barrett** Community Volunteer

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> **Dale Goldman** *Community Volunteer*

Divya Koura, M.D. UCSD Health

> Deborah Linggi Intuit

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> Nancy L. Vaughan Attorney, Retired

> > Kris Virtue Qualcomm

This information is not intended as legal, tax or investment advice. Serving Seniors does not endorse one professional advisor over another. We recommend that you seek appropriate legal or tax counsel as it relates to your own estate and financial planning objectives.

# SERVING SENIORS

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